



# Management Summary 2015

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The year 2015 was marked by the existing crisis of confidentiality, which started already in 2014 and finally led to a change of our concept in 2016. One part of this change was us having to re-examine the relationship with our local facilitators. We decided to supervise all projects directly from Austria at the beginning of 2016. A consequence of this confidentiality crisis was the very low activity in fundraising. Due to this, the budget for 2015 was quite low. Another consequence was that the public communication also decreased, no more newsletters were composed and also the website and the Facebook-account weren't used as information medium anymore.

At the beginning of March 2015, the annual local inspection took place. Participants were Marieluse Ferigo, Philip Brandner and Georg Brandner. The top priority of the local inspection was the reprocessing of some disagreeable occurrences with the local facilitators of Mama Afrika (Celline Onyango, Patrick Riah, Mohamed Charo), which took place a few months earlier. In painstakingly slow meetings a concept was worked out, including how to learn from the mistakes of the past and how to get create a new beginning, together with the local facilitators.

As part of the local inspection it was decided, that the Mama Afrika house will not be further operated. This was done by the middle of the year. Aside from that, also a contact to "Kenya Care" was built. "Kenya Care" is a NGO operated by Mrs. Thea Thijssen, which primarily supports women suffering from HIV. This could be an important contact in the future, beside SOLWODI, for one of our key priorities, called WOMEN.

Back from Africa the prepared projections were discussed and advanced with the Austrian team and evolved the concept of "Mama Afrika 3.0". In the last resort, it wasn't possible to implement the new concept already in 2015. In spite of the hard work (for example, a values-training with a local trainer, or a discussion via WhatsApp with the topic "values" took place) it was impossible to rebuild a basic trust in the local facilitators.

By the end of the year it was decided to quit the collaboration with the local facilitators and to stop the monthly payment of their salary. Consequently, there were no more payments to the local facilitators from January 2016 on. Also, the bank account at the Barclay Bank was closed.

During the last months of 2015 the whole activities of Mama Afrika stood still, except the support for Riziki. She still got the support for her daughter Aisha's school fees. Retrospective, this became like a "show-case" of implementing Mama Afrika 3.0. All this helped Mama Afrika to overcome the compliance crisis and to raise the level of activities again during the second quarter of the year 2016.